# Steering your dealership <br> to higher profits 

A publication of Woodward \& Associates
Consultants to the Automotive Industry

## Written by Carl Woodward \& Scott Woodward

February 2023
As we wrote in the January 2023 month's issue, the year 2022 was the second-best year for new vehicle dealer's pre-tax net profit as a percentage of sales of $4.9 \%$, compared to the best year ever of $5.4 \%$ in 2021 . We have expected the best results year of 2021 would gradually trend downward back to pre-Covid years of 2019, which was $2.3 \%$ pre-tax net profit percentage of sales. This trend appears to be slowly continuing. Though it is only one month, all four of the dealer groups net percentage of sales is down in comparison to January 2022.

Comparing January 2022 to January 2023 reflects as follows:

|  | Net \% Sales-2022 | Net \% Sales-2023 |
| :--- | :---: | :---: |
| CHRYSLER | $4.8 \%$ | $1.9 \%$ |
| FORD | $4.1 \%$ | $3.9 \%$ |
| G.M. | $3.1 \%$ | $2.2 \%$ |
| IMPORTS | $5.2 \%$ | $2.3 \%$ |
| OVERALL | $4.2 \%$ | $2.6 \%$ |

Monthly Financial Results - October 2022

|  | January Better <br> Than December | January Worse <br> Than December | January <br> Best Month | Net Profit $\%$ <br> Sales January | New <br> Units | Used <br> Units |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| CHRYSLER | - | - | - | $1.9 \%$ | 22 | 36 |
| FORD | - | - | - | $3.9 \%$ | 32 | 39 |
| G.M. | - | - | - | $2.2 \%$ | 30 | 40 |
| IMPORTS | - | - | - | $2.3 \%$ | 45 | 44 |
| OVERALL | - | - | - | $2.6 \%$ | 31 | 39 |


|  | Net $<3.0 \%$ | Net $3.0-3.99 \%$ | Net $4.0-4.99 \%$ | Net $+5.0 \%$ |
| :--- | :---: | :---: | :---: | :---: |
| CHRYSLER | $50 \%$ | $25 \%$ | $10 \%$ | $15 \%$ |
| FORD | $40 \%$ | $20 \%$ | $10 \%$ | $30 \%$ |
| G.M. | $45 \%$ | $35 \%$ | $10 \%$ | $10 \%$ |
| IMPORTS | $55 \%$ | $25 \%$ | $10 \%$ | $10 \%$ |
| OVERALL | $50 \%$ | $25 \%$ | $10 \%$ | $15 \%$ |

Monthly Financial Results - December 2022

|  | December Better <br> Than November | December Worse <br> Than November | December <br> Best Month | Net Profit \% Sales <br> December | New <br> Units | Used <br> Units |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| CHRYSLER | $10 \%$ | $90 \%$ | $5 \%$ | N/A | 25 | 32 |
| FORD | $40 \%$ | $60 \%$ | $20 \%$ | $2.6 \%$ | 27 | 61 |
| G.M. | $50 \%$ | $50 \%$ | $20 \%$ | $3.0 \%$ | 37 | 42 |
| IMPORTS | $45 \%$ | $55 \%$ | $5 \%$ | $3.8 \%$ | 53 | 50 |
| OVERALL | $40 \%$ | $60 \%$ | $10 \%$ | $2.3 \%$ | 37 | 47 |

## "Experience is the thing of supreme value."

- Henry Ford

Inside

| Federal Income Taxes (corrected) | 2 |
| :--- | :--- |
| New Vehicle Inventory Allocation | 2 |
| Parts Inventory | 2 |
| Job Descriptions | 3 |
| National Economic Metrics | 4 |

New Vehicle Inventory Allocation 2
Parts Inventory 2
Job Descriptions 3
National Economic Metrics 4

## Federal Income Taxes (corrected)

Last month we had national metrics with $11 \%$ of earners. It should have been $1.1 \%$. We have corrected this in this article. Also, at times we hear certain politicians and the media say the high income, sometimes mixing income with "wealth," taxpayers are not paying their "fair share." We guess almost all those that say this have no idea about what they are talking about. The IRS publishes in its many thousands of documents income and income tax metrics. These metrics do not include many taxfree benefits tens of millions of citizens receive. Below we have shown Individual Income Tax metrics reported by the IRS for calendar year 2019 and 2020.

|  | $\mathbf{2 0 1 9}$ | $\mathbf{2 0 2 0}$ |
| :--- | :---: | :---: |
| Top 1.1\% of earners number of tax returns | $1,719,000$ | $1,846,000$ |
| Income range top 1.1\% of earners | $+\$ 500,000$ | $+\$ 500,000$ |
| Top 1.1\% of earners gross income of total income | $21 \%$ | $23 \%$ |
| Top 1.1\% of income taxes paid percentage of total income taxes | $40 \%$ | $44 \%$ |

As a summary of the above, the top $1.1 \%$ of earners make $21 \%$ of the total adjusted gross income and pay $40-44 \%$ of the income taxes.

## New Vehicle Inventory Allocation

Most new vehicle dealers do not "really" know how their factory "allocates" new vehicle inventory each month. Dealers think they know or only know in general terms but they do not really know. We would suggest you email your factory representative asking them to put in writing how they allocate new units to you each month. You do have the right to know even though it will probably take a couple of requests before you obtain a detailed answer. Your factory should be able to answer in detail how they allocate new units. Often times they will be reluctant to respond accurately and in detail. You should know this information so you can see if you are being allocated reasonably. Feel free to contact us to discuss at no charge.

## Parts Inventory

We find at the end of the year when we are preparing the income tax returns for over 275 new vehicle dealers we ask for a parts inventory summary from the parts manager's computer parts inventory. This summary report will give you several categories of the parts inventory along with an aging of the parts inventory. We suggest you as a dealer meet with the parts manager to discuss the total as it compares to the accounting parts inventory balance and the amount of parts inventory exceeding $5 \%$. If there is a substantial difference inquire why and/or if you do not like the answer, feel free to call us at no charge.

## National Economic Metrics

We receive an Interest Rate Risk Management weekly update courtesy of KeyBank.
Some of the informative metrics include:

| SOFR (comparable to LIBOR) | $4.55 \%$ |
| :--- | :--- |
| Fed Funds rate | $4.75 \%$ |
| Prime rate | $7.75 \%$ |

We receive a Chicago Fed Survey of Economic Conditions:

| Expected 12 month change in U.S. Economic Activity | small increase |
| :--- | :--- |
| Expected 12 month change in Prices | small increase |
| Change in Employment | no change |
| Change in Credit Conditions | neutral |

